



DEPARTMENT OF THE ARMY

121ST SIGNAL BATTALION
CMR 448
APO AE 09225

REPLY TO
ATTENTION OF:

AETV-BG-SB

24 JUN 03

MEMORANDUM FOR RECORD

SUBJECT: Policy Memorandum 16: Risk Reduction for Soldiers

1. USAREUR Policy Letter 3, enclosure 4 defines actions leaders should take to mitigate risk during pass and leave periods. It further defines the use of a risk questionnaire and off-duty risk assessments to aid leaders in the identification of high-risk soldiers. Leaders are to ensure they have read and understand this policy, and more importantly, are adhering to its defined standards.
2. In addition to the criteria set forth in USAREUR Policy 3, I add the following items or situations as additional categories of high-risk soldiers:
 - a. Flags resulting from misconduct
 - b. Suspension of clearance resulting from misconduct
 - c. Serious indebtedness
 - d. Repeated alcohol-related incidents
 - e. Family issues or problems of a violent nature
 - f. Any soldier that has just entered the Army and is on their first assignment, or any soldier in his/her first 30 days assigned to the battalion
 - g. Chapter actions relating to misconduct or pending legal proceedings
 - h. Leader's intuition
3. Commanders will counsel all soldiers that fall into the above categories, and the criteria listed in USAREUR Policy 3, enclosure 4 to ensure that risks are mitigated before soldiers are moved from the unit high-risk group. High-risk soldiers will be counseled in writing prior to each weekend, regardless of duration and these soldiers are not permitted to leave the Kitzingen/Wuerzburg areas without a pass granted by the company commander.
4. Commanders will ensure that all soldiers are assigned a battle buddy of the same or higher rank. Battle buddies are responsible for each other's well-being over the weekend.

AETV-BG-SB
SUBJECT: Command Policy Memoranda

5. Company commanders will brief me on their risk assessments, counseling, and risk-mitigation method prior to each extended holiday weekend.

DANGER'S VOICE!

///original signed///
JIM GARRISON
LTC, SC
Commanding